



# Insights

In-depth perspectives from portfolio managers and industry experts on the issues that matter most to institutional investors.

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By: [Forward Thinking](#) | September 12, 2023

In this issue of Forward Thinking, we guide investors seeking to maximize the return potential amid shifting inflationary trends throughout the world, sharing our insights about how to increase their allocations to both global equities and fixed income.

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### [2024 Outlook: High Yield Bonds](#)

By: [Stephen C. Concannon, CFA, Will Reardon](#) | December 6, 2023

**[Higher Volatility in 2024 May Present Attractive Entry Points for High Yield Bonds](#)**

#### **[KEY POINTS](#)**

- [1. As global central banks near the end of a historical cycle of tightening monetary policy, we believe a moderate recession is a more probable outcome in 2024.](#)
- [2. Increasing dispersion in valuations across rating segments, sectors and individual issuers will continue to provide opportunity and the ability to capture attractive entry points.](#)
- [3. We have maintained our cautious positioning and continue to prefer defensive sectors that trade wide of historical norms, such as health care, given the sector's historically defensive characteristics.](#)

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### [Where's the Trickle Down? Gender Diversity in Corporate Pipeline Lags the Boardroom](#)

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### [Brazilian Economy Boosted by Reasonable Government Legislations and Tight Monetary Policy](#)

By: [Paul Psaila](#) | February 5, 2024

#### **[KEY POINTS](#)**

- [1. A year into President Lula's term, the political and economic situation in Brazil is better than many had expected.](#)
- [2. The economy will likely grow more than expected as interest rates continue to fall.](#)
- [3. We believe Brazil remains cheap compared to other emerging markets with lower inflation and rates acting as a tailwind for growth.](#)

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### HIGH CONVICTION ACTIVE

#### Artificial Intelligence from a Value Perspective: Enabling the Evolution of Compute Power

By: Aaron Dunn, CFA | & Bradley Galko, CFA | April 24, 2024

#### KEY POINTS

1. AI opportunity expands beyond the growth darlings that were the immediate and primary beneficiaries over the past year.

2. Utilities experienced the largest historical relative underperformance to the broader market in 2023; in our view, the reward relative to risk

is now quite compelling for a sector that is experiencing an inflection in fundamentals.

3. We believe renewables, such as solar and wind, combined with battery storage, will play an increasing role in behind-the-meter power solutions.

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Aaron Dunn, CFA  
Co-Head of Value Equity  
Portfolio Manager  
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Bradley Galko, CFA  
Co-Head of Value Equity  
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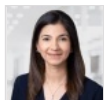
### [200 Years of Data Affirm Our Long-Term Confidence in the 60/40 Portfolio](#)

By: *Jitania Kandhari* | April 15, 2024

#### KEY POINTS

1. The 60/40 portfolio experienced a rollercoaster ride, down 17.5% in 2022 and up 17.2% in 2023. <sup>1</sup>
2. Whenever U.S. inflation exceeded 2.4%, there was an increase in the median correlation between stock and bond returns.
3. Two hundred years of historical analysis suggests there is an 80% probability of positive returns in the two years following a year of negative returns for both stocks and bonds.

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Jitania Kandhari  
Head of Macro and  
Thematic Research  
Emerging Markets Equity

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## [CALVERT INSIGHTS](#)

### [Proxy Season Recap — And What's in Store for 2024](#)

By: *Nikita Jain* | April 4, 2024

The 2022-23 proxy season saw climate change continue to be the focus of most environmental, social and governance (ESG) proposals, with executive compensation and workforce practices also drawing scrutiny.

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Nikita Jain  
Engagement Strategist  
Calvert Research and  
Management

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## [Where's the Trickle Down? Gender Diversity in Corporate Pipeline Lags the Boardroom](#)

By: Yijia Chen, CFA | March 15, 2024

As March is Women's History Month, it's timely that we review women's headway moving up the corporate ranks and the progress of gender diversity initiatives worldwide.

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Yijia Chen, CFA  
Portfolio Manager  
Calvert Research and  
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### [CALVERT INSIGHTS](#)

## [How Calvert Helped Create the Barron's Most Sustainable Companies List](#)

By: Calvert Research and Management | March 7, 2024

This marked the seventh year in a row that Calvert scored the 1,000 largest U.S. publicly traded companies across 230 environmental, social, and governance (ESG) performance indicators for Barron's annual list of the "100 Most Sustainable U.S. Companies." The top 100 firms included in Barron's achieved the highest scores across those ESG metrics, ranging from workplace diversity to greenhouse-gas emissions. Here's a brief look at how we did so.

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### [NAVIGATING THE CURVE](#)

## [Making a Compelling Case for Core and Core Plus Strategies](#)

By: Vishal Khanduja, CFA | & Brian S. Ellis, CFA | February 20, 2024

A decade of extremely low interest rates followed by the Federal Reserve's aggressive policy normalization created a challenging environment for bond investors over the last two years. We see the environment for fixed income improving greatly from here for these reasons:

#### KEY POINTS

- 1. Income:** Starting yields are near post-financial crisis highs and have been a reliable indicator of future returns.
- 2. Total Return:** The Fed has signaled a pivot from its restrictive stance, which has historically been a compelling time to increase duration in fixed income allocations.
- 3. Diversification:** Correlations between bonds and risk assets should normalize as the Fed cuts interest rates.

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Vishal Khanduja, CFA  
Co-Head of Broad Markets  
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Brian S. Ellis, CFA  
Portfolio Manager  
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### [Property Insurance: The Canary in the Coal Mine for Physical Climate Risk](#)

By: *Pietro Marchesano* | February 15, 2024

The urgent need to reduce emissions has recently drawn a high level of scrutiny and interest from the financial services sector. Although physical climate risk is often mentioned less than transition risk, its effects will become increasingly evident over time. The insurance industry offers an important perspective on the evolving materiality of physical risk and ways to address it.

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Pietro Marchesano  
ESG Research Analyst  
Calvert Research and  
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### [Election Cycle is Very Likely to Impact Stocks](#)

By: *Aaron Dunn, CFA* | & *Bradley Galko, CFA* | February 14, 2024

#### KEY POINTS

1. During presidential election years over most of the last century, on average both U.S. large- and small-cap value have outperformed their growth peers.
2. Value vs. Growth's dominance in election years also correlates with U.S. gross domestic product (GDP) growth and detraction.
3. Incumbent candidates and parties keen to win reelection seek to make voters feel financially secure when heading to the polls.

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### [Brazilian Economy Boosted by Reasonable Government Legislations and Tight Monetary Policy](#)

By: *Paul Psaila* | February 5, 2024

#### KEY POINTS

1. A year into President Lula's term, the political and economic situation in Brazil is better than many had expected.
2. The economy will likely grow more than expected as interest rates continue to fall.
3. We believe Brazil remains cheap compared to other emerging markets with lower inflation and rates acting as a tailwind for growth.

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Paul Psaila  
Managing Director  
Emerging Markets Equity  
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## [Postcard from Ghana: The Cocoa Supply Chain Risk for Multinational Chocolate Producers](#)

By: Jennifer Byron, CFA | & Christopher M. Dyer, CFA | February 2, 2024

### KEY POINTS

1. We believe cocoa farmers must earn a living income to end child labor and deforestation.
2. Cocoa farmers are up against formidable forces along the supply chain and have little or no bargaining power on price.
3. Profit margins could be impacted if the price of cocoa soars, as farmers opt out for other sources of income.

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Global Consumer Analyst  
Global Team  
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Christopher M. Dyer, CFA  
Head of Global Equity  
Portfolio Manager  
Eaton Vance Equity

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[EMERGING MARKETS DEBT](#) | [INTERNATIONAL/GLOBAL](#)

## [Improved Rate Outlook Lifts Emerging Markets Debt](#)

By: Emerging Markets Debt | January 31, 2024

### KEY POINTS

1. We expect emerging markets debt to continue benefitting from global disinflation and prospects for rate cuts, which already supported stronger performance in late 2023.
2. As ever, country selection remains key in emerging markets to capture the most attractive idiosyncratic risk and opportunity in this broad and diverse investment universe.
3. We foresee stronger appetite for EM debt in 2024, with net flows returning to positive territory as investors come back to the asset class.

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Emerging Markets Debt

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## [Calvert's Research Process Examines PFAS Risk, Remediation](#)

By: Emily Wagner | & Alysia Rodgers | January 17, 2024

**New York** - The issue of per and polyfluoroalkyl substances, commonly referred to as "forever chemicals," is rapidly evolving, and requires a nuanced approach to evaluate risk to issuers, especially as KPIs specific to PFAS are lacking (see [our previous post](#) for more details). At



Calvert, our research process allows us to apply a discount to reflect both the materiality on stakeholders (from investors, employees and customers to local communities) and the impact to an issuer's enterprise value (equity, holders, debt holders, bankruptcy). This also considers company actions/response to a controversy.

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Alysia Rodgers  
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Calvert Research and  
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[2024 Outlook: Private Real Estate](#)

By: *Morgan Stanley Real Estate Investing (MSREI)* | January 4, 2024

**Real Estate Investors Eye Opportunity Amid Strong Fundamentals Fueling Growth for High Quality Assets**

**KEY POINTS**

- 1. Real estate has re-priced meaningfully over the last two years; returns following periods of re-pricing have typically exceeded historical averages.
- 2. Strength in real estate fundamentals should support rent growth for high quality assets in sectors backed by long-term demand drivers.
- 3. We believe debt maturities and the higher-for-longer interest rate environment will lead to idiosyncratic seller distress and attractive recapitalization/credit investment opportunities.

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Morgan Stanley Real Estate  
Investing (MSREI)

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[2024: Private Credit Outlook](#)

By: *David Miller* | December 21, 2023

**KEY POINTS**

- 1. Within Direct Lending, we focus on lending to sponsors in non-cyclical industries such as software, insurance, and residential services, which can typically maintain cash flow levels through market cycles.
- 2. Companies are increasingly seeking junior capital solutions to manage interest expenses and boost cash flow.
- 3. We anticipate ongoing support for private credit through increased private equity activity.

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David Miller  
Head of Global Private  
Credit & Equity

## [2024 Outlook: GPs who have been diligent about developing, pursuing, and executing on value creation processes have the opportunity to generate private equity returns at historical levels](#)

By: David Miller | December 21, 2023

### KEY POINTS

1. We believe value creation through operational enhancements will be crucial to drive EBITDA and profitability.
2. The higher cost of debt is clearly a headwind for private equity (PE), but is not insurmountable.
3. In our view, companies in the middle market may be afforded a wider variety of exit opportunities .

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David Miller  
Head of Global Private  
Credit & Equity

## [2024 Outlook: Multi-Sector Fixed Income, Return of the Core](#)

By: Vishal Khanduja, CFA | & Brian S. Ellis, CFA | December 19, 2023

### **A Myriad of Macroeconomic Drivers Are in Play; However, We See a Stronger Backdrop for Fixed Income Markets in 2024**

### KEY POINTS

1. A decade of extremely low interest rates followed by the Federal Reserve's aggressive policy normalization created a challenging environment for bond investors over the last two years. The breakdown of the inverse correlation between long-term, risk-free rates and spread sectors has led investors to rethink their fixed income allocations.
2. We see a compelling backdrop for fixed income in 2024, where inflation continues to decelerate, and higher interest rates continue to slow growth and the Fed clearly pivots from their restrictive stance. Under that scenario, we believe fixed income will return to its traditional role of providing investors with income and portfolio diversification.
3. We believe the Fed has ended its aggressive hiking cycle and has recently indicated their intention to pivot in 2024. We think the pace of inflation and magnitude of economic growth will keep monetary policy variable, aiding active fixed income managers.

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Co-Head of Broad Markets  
Fixed Income



Brian S. Ellis, CFA  
Portfolio Manager  
Broad Markets Fixed  
Income

## [2024 Outlook: International Equity](#)

By: Bruno Paulson | December 15, 2023

### **Compounding Through the Hype with High Quality Equities**

### KEY POINTS

1. MSCI World Index's current forward multiple does not look cheap, particularly as it is based on an arguably optimistic, double-digit earnings growth assumption for 2024. Our view is that the possibility of a downturn is not reflected in today's earnings expectations, nor in the current market multiple.

2. We seek to avoid the permanent destruction of capital by focusing on high quality,<sup>1</sup> reasonably priced companies with earnings resilience and by resisting the urge to get caught up in potentially detrimental speculative bubbles.
3. Looking beyond the "Magnificent 7" stocks, we believe there will be "slow burners" for whom the benefits of generative artificial intelligence (GenAI), and AI in general, will take longer to emerge but could be significant over time. We believe these GenAI model users will be able to generate value for customers and/or reduce costs by virtue of their "Walled Gardens."

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Bruno Paulson  
Portfolio Manager  
International Equity

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## [2024 Outlook: Emerging Markets Equities](#)

By: *Jitania Kandhari* | *December 15, 2023*

### Increased Heterogeneity in Economies and Markets

#### KEY POINTS

1. Increasing dispersion of returns in emerging markets (EM) countries enhances the appeal of active management.
2. We are taking active positions in countries and stocks based on our high-conviction views.
3. Growth, inflation and interest rates will remain important variables across different countries in 2024, as will elections as several countries go to the polls.

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Jitania Kandhari  
Head of Macro and  
Thematic Research  
Emerging Markets Equity

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## [Bridge to ESG Integration: Country Selection in Emerging Markets](#)

By: *Marshall L. Stocker, Ph.D., CFA* | *December 14, 2023*

When investing in emerging markets (EM), top-down country selection can be a powerful way to generate excess returns and positive change on environmental, social and governance (ESG) issues. While it might feel satisfying to find the company with the best ESG characteristics within a specific country, our research shows the country allocation decision explains 80% of excess returns in EM equity. That's why, in the Calvert Emerging Markets Advancement Fund, we utilize a top-down investment process that evaluates the macroeconomic and governance environment at the country level.

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Marshall L. Stocker, Ph.D.,  
CFA  
Co-Head of Emerging  
Markets Debt  
Portfolio Manager

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### [2024 Outlook: Hedge Funds](#)

By: Mark van der Zwan | & Robert M. Rafter, CFA | December 14, 2023

#### **A Changing Environment May Usher in a New Era for Absolute Return Investing**

##### **KEY POINTS**

1. Falling inflation levels remain stickier above central bank targets, supporting price dispersion and hedge fund alpha opportunities across asset classes
2. Potential shift in central bank posture and cross-asset correlations may support more directional strategies.
3. We anticipate a structurally different regime in terms of inflation, interest rates, volatility and dispersion, as well as alpha opportunities over the medium term.

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Mark van der Zwan  
Chief Investment Officer  
Head of the AIP Hedge  
Fund Team



Robert M. Rafter, CFA  
Executive Director  
AIP Hedge Fund Team

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### [2024 Outlook: Global Listed Real Assets](#)

By: Laurel Durkay | & Matthew King | December 14, 2023

#### **Powerful Secular Themes Drive Demand in Listed Real Assets**

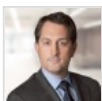
##### **KEY POINTS**

1. The expected stabilization in interest rates globally is expected to benefit listed real assets.
2. Under current credit conditions, our analysis focuses on balance sheets to ensure strategies are best protected.
3. We expect continued divergence in performance among sectors into 2024.

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Laurel Durkay  
Head of Global Listed Real  
Assets  
Lead Portfolio Manager



Matthew King  
Lead Portfolio Manager  
Global Listed Infrastructure  
Energy Transition and  
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## [EMERGING MARKETS DEBT](#) | [INTERNATIONAL/GLOBAL](#)

### [Go Global in 2024 with Emerging Markets Corporate Debt](#)

By: Emerging Markets Debt | December 14, 2023

##### **KEY POINTS**

1. Emerging markets (EM) corporate debt asset class has grown to be a source of ample investment opportunity since the launch of its main index in 2007.
2. Historically, registered defaults and recoveries for EM corporate debt are in-line with U.S. high yield, while offering investors additional yield spread.
3. The asset class offers investors geographical diversity while still retaining attractive risk adjusted returns.

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## [2024 Outlook: Global Equities](#)

By: Manas Gautam | December 12, 2023

### Keep Calm & Carry On

#### KEY POINTS

1. We remain focused on company-specific fundamentals. While market conditions and macro events change year-to-year, company fundamentals drive share price appreciation over the long-term, which, across portfolio holdings, have largely remained healthy and in-line with our expectations.
2. We believe our companies are poised for growth. Many companies that suffered sharp declines in their share prices last year made the most of this slump by refocusing on the best opportunities and achieving profitability faster. In our view, these businesses have essentially de-risked themselves — and yet these improvements are not reflected in their current share prices.
3. We continue to assess the long-term implications of a higher cost of capital. We believe many companies that did not build sustainable businesses will start to run out of cash, thus reducing competition and benefiting companies that have already established valuable businesses and brands.

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Manas Gautam  
Head of Global Endurance  
Counterpoint Global

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## [2024 Outlook: Value Equity](#)

By: Aaron Dunn, CFA | & Bradley Galko, CFA | December 11, 2023

### Normalization of Supply Chains May Create Opportunity for Value Investors

#### KEY POINTS

1. While inventory destocking has been deep and painful, we believe the slate is now clean for companies in sectors that have been beaten down due to this phenomenon. We also continue to closely watch what we term the GLP-1 (or weight-loss drug) reversion trade — our assumption being that consumer goods companies will still have a place when the dust settles.
2. We're focusing on company-specific opportunities within the industrials, basic materials, semiconductors, consumer and utilities sectors.
3. We believe rates will be higher for longer, and a balanced approach among equity allocations will be key in this regime where risk has a price.

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## [2024 Outlook: Agency Mortgage-Backed Securities](#)

By: *Andrew Szczurowski, CFA* | *December 8, 2023*

### Limited Supply to Support Agency MBS Market in 2024

#### KEY POINTS

1. Agency mortgage-backed securities (MBS) spreads sit over 100 basis points (bps) wider than their 2021 lows. While spreads have been at historically wide levels for the last two years, an improving technical landscape in 2024 will likely pave the way for tighter spreads.
2. The average mortgage rate of existing homeowners with a mortgage sits at just 3.74% as of December 1, making it uneconomical for existing mortgage holders to move or refinance, dampening supply in the agency MBS market in 2024.
3. We expect the focus to shift in the agency MBS market from extension protection to call protection in 2024. With the specter of recession and credit defaults on the horizon, money manager demand for agency MBS is set to pick up in 2024.

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Andrew Szczurowski, CFA  
Head of Agency MBS  
Portfolio Manager

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## [2024 Outlook: High Yield Bonds](#)

By: *Stephen C. Concannon, CFA* | *& Will Reardon* | *December 6, 2023*

### Higher Volatility in 2024 May Present Attractive Entry Points for High Yield Bonds

#### KEY POINTS

1. As global central banks near the end of a historical cycle of tightening monetary policy, we believe a moderate recession is a more probable outcome in 2024.
2. Increasing dispersion in valuations across rating segments, sectors and individual issuers will continue to provide opportunity and the ability to capture attractive entry points.
3. We have maintained our cautious positioning and continue to prefer defensive sectors that trade wide of historical norms, such as health care, given the sector's historically defensive characteristics.

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Stephen C. Concannon,  
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## [2024 Outlook: Investment Grade Credit](#)

By: Richard Ford | December 6, 2023

### Investment Grade Credit Can Offer Attractive Income and Capital Preservation in Uncertain Times

#### KEY POINTS

1. We expect risk of recession and capital preservation to dominate the investment debate in 2024. Investment grade credit offers potential risk mitigation for when central banks move rates lower.
2. We believe corporates enter 2024 with conservative business models, having cut costs and raised liquidity in recent times. This makes high quality Fixed Income an attractive asset in uncertain times.
3. A global regime change characterized by de-globalization, higher structural inflation, quantitative tightening, increased geo-political risk and higher government debt, suggests 2024 is the start of a new era for investing.

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Richard Ford  
Global Head of Investment  
Grade Credit  
Portfolio Manager

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## [2024 Outlook: Responsible Investing](#)

By: John Streur | December 6, 2023

### Market Decoupling of "E, S and G" Factors Likely to Accelerate in 2024

#### KEY POINTS

1. The shakeout in the responsible investment industry that began in late 2022 is driving specialist firms to increasingly incorporate financial viability into the analysis of corporate climate and social business objectives.
2. As both specialist firms and mainstream investors have moved towards more intensive and granular ESG research, a consensus is building around the importance of human capital management. In particular, a greater focus is being placed on workforce diversity in differentiating a company's potential for value creation.
3. Decarbonizing the global economy is proving to be a difficult task because the cost of transitioning from fossil fuels to clean energy is currently higher than originally anticipated.

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John Streur  
Calvert Research and  
Management

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## [2024 Outlook: Municipal Bonds](#)

By: Craig R. Brandon, CFA | & Cynthia J. Clemson | December 6, 2023

### High Stakes Tug-of-War in 2024

## KEY POINTS

1. Elevated yields, low issuance and solid credit fundamentals could underpin a reversal of fund flows into municipals.
2. Positioning for a rally in high quality, longer duration bonds may be timely given where we are in this interest rate cycle.
3. The expectation for a significant decrease in yields across the curve is contingent on softer inflationary data and a more restrained Federal Reserve (Fed).

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Craig R. Brandon, CFA  
Co-Head of Municipals  
Portfolio Manager



Cynthia J. Clemson  
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## [2024 Outlook: Atlanta Capital](#)

By: Joe Hudepohl, CFA | & Lance Garrison, CFA | December 6, 2023

### High Quality Stocks Offer Opportunity Amid a Sea of Market Noise and Volatility

## KEY POINTS

1. Major equity indexes are at record levels of concentration, skewing index returns. This scenario provides an opportunity for active managers whose portfolios are differentiated from the benchmark to add value over the long term.
2. Inflation, interest rates, the Fed's balance sheet, credit issues and corporate earnings add to the sea of noise and volatility in the marketplace. Moreover, macro uncertainty is heightened by geopolitical wars.
3. We believe high quality<sup>1</sup> companies with proven pricing power, leadership in secularly growing markets, and disciplined expense management are well positioned to navigate these volatile environments.

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## [2024 Outlook: Emerging Markets Debt](#)

By: Marshall L. Stocker, Ph.D., CFA | & Kyle Lee, CFA | December 6, 2023

### Technical Tailwind Expected for Emerging Markets Debt in 2024

## KEY POINTS

1. Many emerging markets (EM) central banks were early and more aggressive in tightening policy than their developed market peers, which is helping to tame inflation and opening the way for more growth-friendly policy.
2. We expect net inflows to rebound into EM debt in 2024, providing a technicals tailwind for the asset class.
3. The asset class remains susceptible to macro sensitivity, which places an added emphasis on in-depth country and company research to guide judicious credit selection.



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## [RESPONSIBLE INVESTING](#)

### [Bridge to ESG Integration: A Lens for Quality](#)

By: *Lance Garrison, CFA* | *December 5, 2023*

When selecting a strategy, one of the first questions that investors should ask is, "What am I trying to accomplish?" Intentionality matters and, at Atlanta Capital, we are clear on ours: Our goal is quality.

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### [The Fed Is Probably Done Hiking Rates, They Just Can't Tell Us Yet](#)

By: *Andrew Szczurowski, CFA* | *November 28, 2023*

#### KEY POINTS

1. In our view, the Federal Reserve (Fed) has to project a hawkish position on rate hikes to manage expectations and pave the way for eventual monetary easing.
2. Slowing inflation and the weakening labor market are signs that the Fed's past rate hikes are working.
3. Investors should ignore the noise coming out of the Fed and focus on the turning tide of U.S. economic data.

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Andrew Szczurowski, CFA  
Head of Agency MBS  
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## [CALVERT INSIGHTS](#) | [RESPONSIBLE INVESTING](#)

### [Calvert's Approach to Investing in the Energy Transition](#)

By: *Tarek Soliman* | *& Anuj Goyal* | *November 8, 2023*

The energy system powers every corner of the modern economy from oil for transport and chemicals, to natural gas for heating and industry, to coal for electricity generation and steel production. Oil and gas provide over 50% of world primary energy which rises to over 80% when including coal, forming the backbone of global supply today and highlighting the magnitude of the task of an energy system transformation. This system keeps the world moving and powers economic activity, but it is prone to geopolitical disruption and price volatility. This volatility has highlighted long-term concerns that Calvert has long held about the extent to which the current global energy system relies on fossil

fuels.

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[Little Known Current Facts About U.S. Equity Investing](#)

By: Aaron Dunn, CFA | & Bradley Galko, CFA | October 31, 2023

**KEY POINTS**

- 1. On a three-year annualized basis, value is outperforming growth by over 3%.
- 2. Seeking out undervalued securities has continuously paid off for the past century.
- 3. We look beyond how the "Magnificent Seven" have lived up to their name this year.

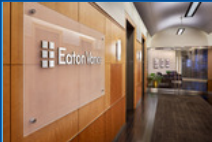
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