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Our latest commentary to help you elevate the success of your practice



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By: Holly Swan | April 24, 2024

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After-Tax Advisor

What to Do When Tax Bills Catch Clients by Surprise

By: Holly Swan | May 1, 2024

Have you ever met a client who feels undertaxed? No? Neither have we. Paying a tax bill can be even more painful when the amount is larger than expected. Even carefully calculated withholding amounts can be insufficient if clients receive supplemental wage income, investment income or other payments during the year.



Holly Swan
Executive Director
Advisor Institute

Attracting Clients | Chasing Positivity

Replace the Commonplace: Start Client Conversations Without "How Are You?"

By: David Richman | April 30, 2024

Consider the cost of asking this question rather unwittingly, without a moment's reflection at the start of your follow-up phone calls: "How are you?" While cordial and somewhat deferential, it's oh so commonplace.

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David Richman

Managing Director

Advisor Institute

Attracting Clients | Concentrated Positions
Cocktail Parties, Concentrated Positions and the CAR Framework

By: Holly Swan | April 24, 2024

Let's say you meet someone at a cocktail party who, upon hearing what you do for a living, confides they don't know what to do with a highly appreciated concentrated stock position. How can you respond to lay the groundwork for a potential follow-up conversation? Use the CAR framework: Celebrate. Ask. Remind.

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Holly Swan
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Attracting Clients | Bridge to Referrals | Chasing Positivity
Seize Opportunities Presented by Volatility with a Thesis

By: David Richman | April 22, 2024

Recent volatility creates conversation opportunities with existing and prospective clients. Success is anchored to this fundamental tenet: "We get paid to have an opinion."

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David Richman

Managing Director

Advisor Institute

By: David Richman | April 18, 2024

With so many economic crosscurrents and geopolitical tensions, do first encounters ask you what you're telling clients when they find out you are a financial advisor? Use an ism and, perhaps, a thesis as answers.

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David Richman

Managing Director

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After-Tax Advisor | Elections

Uncle Sam Can Provide Certainty in Uncertain Times

By: Holly Swan | April 17, 2024

Is the uncertainty about tax reform resulting in tough conversations with existing and prospective clients? After-tax advisors can help clients navigate the uncertainty and provide clarity with a tax tenet: Uncle Sam can be a coach, not simply a referee.

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Holly Swan
Executive Director
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Attracting Clients
Discover the Power of the Disengage

By: David Richman | April 10, 2024

Did you approach your last networking event full of intention with the hope of meeting new people, only to get caught up in conversation with one or two encounters? Perhaps it's time to discover the power of "the disengage" when it comes to making first encounters count.

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David Richman

Managing Director

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After-Tax Advisor

A More Effective Way to Measure Tax Impact

By: Holly Swan | April 4, 2024

Many clients look to their highest marginal bracket when measuring tax impact, yet there's a more accurate way to understand tax impact—the effective tax rate.

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Holly Swan
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#### Attracting Clients | Bridge to Referrals

# Leverage The BEAT to Spring Client Conversations Forward

By: David Richman | March 26, 2024

The power of a well-developed thesis can spring conversations forward when existing and prospective clients are buzzing about today's market memes and potential implications to their financial decision-making.

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David Richman

Managing Director

Advisor Institute

#### Working with the Wealthy

#### Five Tax-Aware Questions to Ask Before Major Wealth Events

By: Holly Swan | March 20, 2024

Let's explore five open-ended questions you can ask clients undergoing major wealth events—such as an inheritance, business sale or large asset transfer. These questions allow for deeper discovery and can help you ensure their tax planning strategies and financial goals are aligned.

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Attracting Clients | Bridge to Referrals
Challenge Magnificent Seven Complacency with an Ism

By: David Richman | March 19, 2024

What is your biggest competitor year in and year out? Client inertia.

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David Richman Managing Director Advisor Institute

## Teams

### A Lesson from the Best Family Practices

By: David Richman | March 13, 2024

Some of the most successful teams we encounter are family practices. This makes us wonder: what are the nuances of such high-functioning family teams that might be replicated in non-family practices?

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After-Tax Advisor

# Optimize and Maximize: Tax Planning for Major Life Events

By: Holly Swan | March 6, 2024

Life is full of significant moments that bring joy, change, and new responsibilities. You can bring value to your clients during these times by helping them navigate the income tax planning opportunities that accompany them.

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Holly Swan
Executive Director
Advisor Institute

# After-Tax Advisor Increase Interest in Split-Interest Giving for Tax Advantages

By: Holly Swan | February 27, 2024

These are uncertain times for taxes. The combination of the Tax Cuts and Jobs Act sunset and an upcoming election has <u>tax laws hanging in</u> <u>the balance</u>. Clients likely feel the uncertainty and wonder what they should do to prepare for different outcomes.

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#### Teams

### There Are No Called Balls or Strikes with Succession Opportunities

By: David Richman | February 21, 2024

Recent consults on the topic of succession have highlighted a shift reflecting the demographics of our industry. Mid-career advisors are now in the driver's seat with increasing numbers of older advisors looking for successors.

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David Richman
Managing Director
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#### After-Tax Advisor | Elections

Tax Laws Hang in the Balance: Preparing Clients for a Potential Sunset

By: Holly Swan | February 16, 2024

Let's look past the typical 2024 election headlines and consider one issue that might not be in your election newsfeed—the possible sunset of the Tax Cuts and Jobs Act of 2017 (TCJA) at the end of 2025.



Holly Swan
Executive Director
Advisor Institute

### **Concentrated Positions**

# Solve the Concentration Conundrum with Exchange Funds

By: Holly Swan | February 14, 2024

Investing in a single stock or concentrated position is both exciting and risky—offering the potential for substantial returns while simultaneously exposing investors to significant volatility. Therein lies the conundrum of concentrated positions.

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Holly Swan
Executive Director
Advisor Institute

# Working with the Wealthy Timing Matters for ISOs and AMT

By: Holly Swan | February 7, 2024

During tax season, you can be of great value to clients even though you're not a tax professional. This is especially true for your clients who receive employer stock. When it comes to incentive compensation, remember:

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